



**Purpose-Driven.
Customer-Focused.
Addressing World
Challenges.**



Safe Harbor

In addition to historical information, this presentation contains "forward-looking" statements that reflect management's expectations for the future. The words "anticipate," "believe," "expect," "hope," "have the intention of," "might," "plan," "should" and similar expressions generally indicate comments on expectations. The final results may be materially different from current expectations due to several factors, which include, but are not limited to, global and local changes in politics, the economy, business, competition, market and regulatory factors, cyclical trends in relevant sectors; as well as other factors that are highlighted under the title "Risk Factors" in the annual report submitted by Orbia to the Mexican National Banking and Securities Commission (CNBV). The forward-looking statements included herein represent Orbia's views as of the date of this presentation. Orbia undertakes no obligation to revise or update publicly any forward-looking statement for any reason unless required by law.

We Are Orbia | Global and Purpose-Driven

Investment Thesis

- 01** Harnessing the power of material science and innovation **to serve customer needs**, address world challenges and provide sustainable solutions
- 02** Investing in **profitable growth**, leveraging our **uniquely advantaged positions** to bring differentiated solutions to market
- 03** **Maximizing the value of integration** across Orbia and the value chains we participate in
- 04** Creating value as **good stewards of capital** and disciplined operators
- 05** Delivering **double-digit earnings growth** and returns to shareholders through stable, growing dividends

A photograph showing two people from behind, wearing blue shirts, leaning on a stone wall and looking out over a city. In the foreground, there is a large green lawn and a white classical building with a dome. In the background, a dense city skyline with many skyscrapers is visible under a blue sky with scattered white clouds.

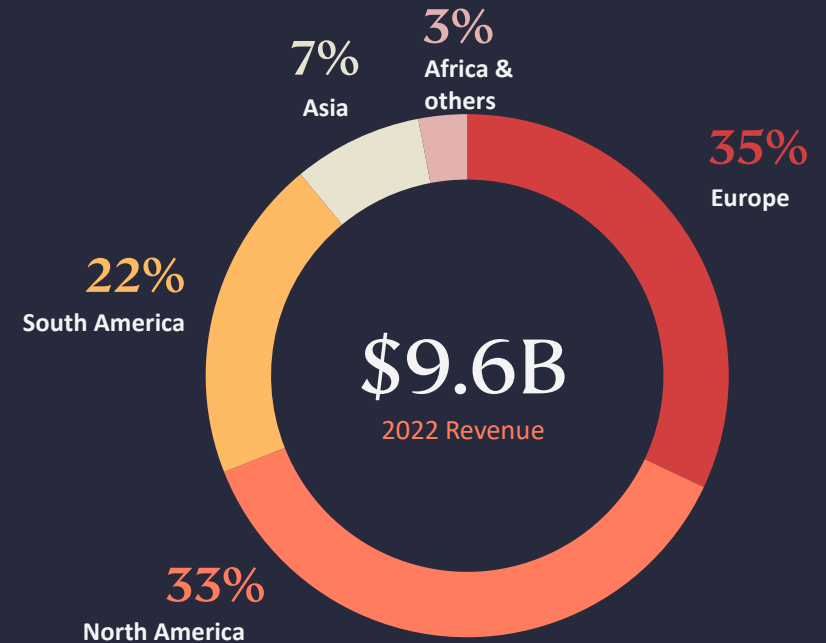
Addressing the world's biggest challenges

Global Imprint and Impact

Diversified Global Footprint



Revenue¹ by Region



ORBIA*
Mexican Stock Exchange (BMV)

1953
Founded

22,350
Employees

US \$4.5B
Market cap²

US \$1.9B
EBITDA¹

19.8%
EBITDA margin¹

US \$466M
Free Cash Flow¹

+100 countries
Commercial footprint

+50 countries
Operations footprint

1. As of 12/31/22; 2. Market Cap as of 03/03/23

Leading Positions Across All Businesses

#1

Global specialty PVC producer¹

#6

Global general PVC producer²

vestolit
alphagary

Advantaged player in PVC and specialty PVC, serving infrastructure, health and well-being and other industries

#1

in Europe

#1

in LATAM

wavin

Leading global provider of innovative water management solutions for resilient construction

#1

Globally³

NETAFIM[™]

Global market leader in precision irrigation and other solutions that enable the world's farmers to grow more with less

#1

in the U.S.⁴

TOP 3

in Europe⁴

dura-line

Market leader in data network solutions, including conduit and accessories designed to bring connectivity to all

#1

Global fluorspar producer⁵

koura

Largest global fluorspar provider for fluorine-based products with applications from medicine to refrigeration to energy storage

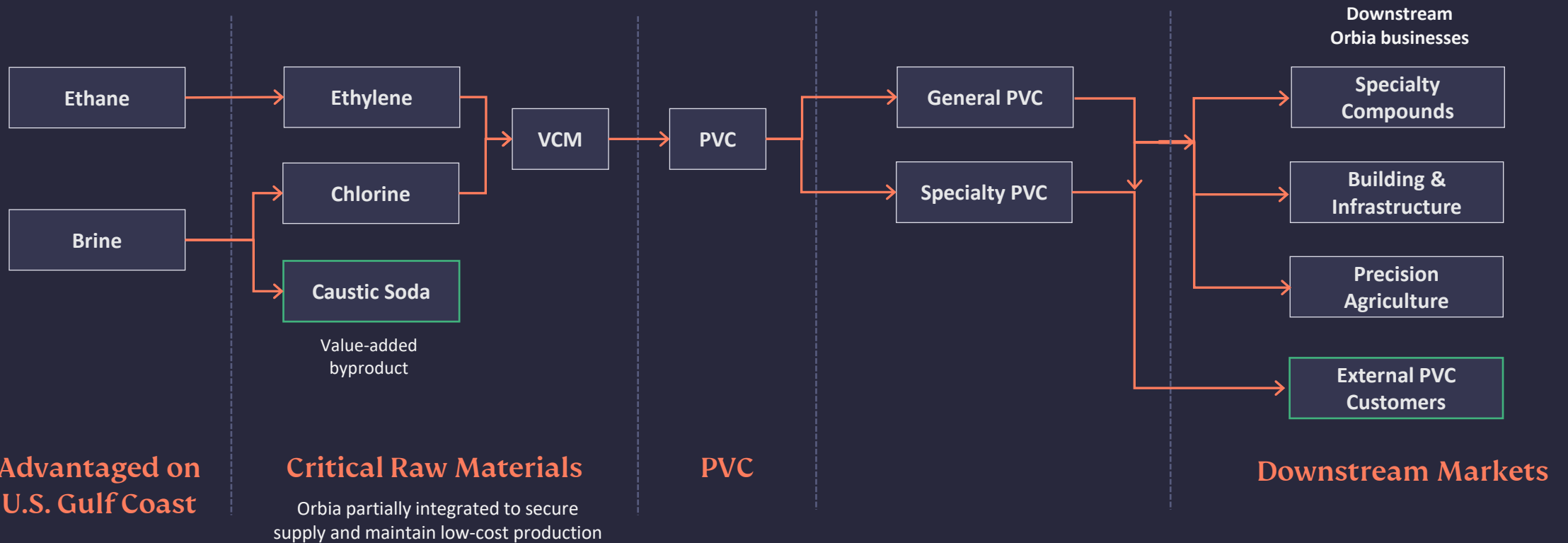
1. IHS Markit (PVC – Capacity to produce by Process). 2. IHS Markit (PVC – Capacity to produce by Shareholder) 3. Company estimates. 4. Dun & Bradstreet interview with Data Communications sales teams & experts (Mar 2022). 5. Roskill Fluorspar 2020-2030 Outlook Report (2021).

Orbia Plans to Invest in Profitable Growth to Capture and Exceed Market Growth Rates

	Targeted Orbia Revenue Growth Rate +/-1% ¹	Market Growth Rate +/-1% ²	Market Growth Drivers
Polymer Solutions	~7%	~4%	<ul style="list-style-type: none"> • Basic needs for clean water, sanitation, building safety and medical products • Increasing urbanization • Long-term shift toward polymer-based clean water and sanitation systems
Building & Infrastructure	~6%	~5%	<ul style="list-style-type: none"> • Underlying construction growth • Long-term shift toward polymer-based clean water and sanitation systems • Increasing demand for stormwater management and indoor climate solutions
Precision Agriculture	~9%	~7%	<ul style="list-style-type: none"> • Adoption of high-efficiency and yield-improving irrigation systems • Conversion from flood to drip irrigation systems
Data Communications	~11%	~9%	<ul style="list-style-type: none"> • 5G network deployment • Data center adoption • Urban and rural network deployment
Fluorinated Solutions	~11%	~4.5%	<ul style="list-style-type: none"> • Demand for fluorinated materials in batteries; 5G & data center deployment • Lower global warming potential refrigerants and medical propellants
Weighted Average	8% – 11% 5% – 6%		

1. Orbia targets for time period 2022 – 2027; 2. 2022 – 27 Market Growth rates based on 3rd party and Orbia estimates, assuming stable commodity price environment

Vertical Integration Enables Low-Cost PVC Production and Security of Supply



Continuing to Realize Synergies Across Our Business Groups

Synergy Category	Vertical Integration	Innovation Mindset	Geographic Synergies	Asset Synergies
Description	<ul style="list-style-type: none"> • Supply security • Improved economics 	<ul style="list-style-type: none"> • Need sharing and collaborative solution development for true differentiation 	<ul style="list-style-type: none"> • Enter new markets more effectively • Leverage of regional resources and facilities 	<ul style="list-style-type: none"> • Share resources and best practices across business groups
Opportunities	<ul style="list-style-type: none"> • Increasing internal consumption of PVC, plasticizers and stabilizers 	<ul style="list-style-type: none"> • Fit-for-use precision irrigation pipe to reduce project costs • E-commerce platform 	<ul style="list-style-type: none"> • India, U.S., Indonesia • Shared service centers 	<ul style="list-style-type: none"> • Share IT, legal, people teams • Manufacturing excellence

Highly Disciplined Approach to Investments in Profitable Growth

70 - 80% of our growth is captured in core markets

- Rich pipeline of opportunities within our existing portfolio
- Projects are highly actionable, lower risk and within our control
- Expansions within current businesses and existing markets
- Growth comes at a cost of <4x EBITDA

Inorganic growth is a tool to execute our strategy

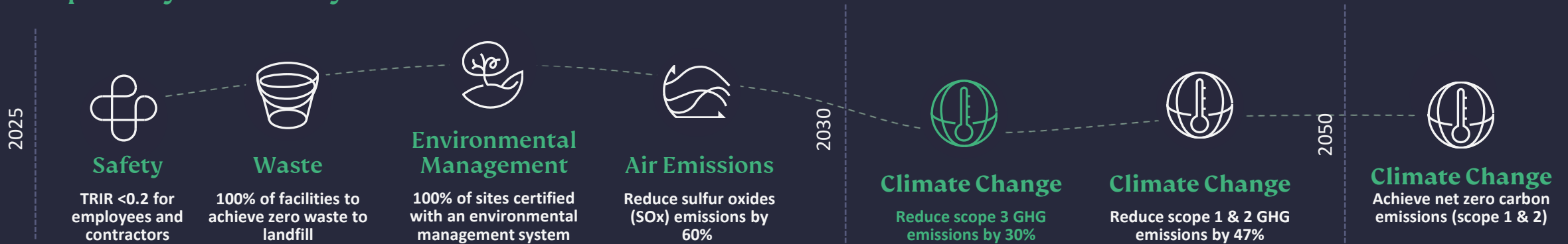
- We will consider acquisitions to enable speed to market, enter new geographies or to acquire technologies not currently in our portfolio
- Deals must have actionable synergies and attractive growth profiles
- Expected returns must exceed cost of capital with conservative assumptions and be ROIC-accretive in the mid-term



Progressing on Our Path to Carbon Neutrality and Setting New Targets



Our pathway¹ is backed by science-based commitments



We are progressing towards meeting our goals:

-10%

Scope 1 & 2 emissions vs. 2019 baseline

-8%

Scope 3 emissions vs. 2019 baseline

-21%

SOx emissions vs. 2018 baseline

Our progress is being recognized by third parties:



1. Baseline year is 2019, except for Air Emissions for which a 2018 baseline applies.

Aspiring to Net Zero With Focus on Customers

Decarbonization and sustainability solutions guide our work in material science and innovation

Running Low-Impact and Resilient Operations



Seeking opportunities to minimize or eliminate negative impact, while implementing projects to become climate-resilient

Delivering Sustainable Solutions



Developing products and services with improved environmental performance and supporting the United Nations Sustainable Development Goals (SDGs)

Seeding New Businesses for a Net-Positive World



Accelerating new technologies and business models for a net-positive world

This framework allows us to operate and grow sustainably

Seeding New Businesses for a Net Positive World



We are exploring several sub-categories in the broad Climate Tech¹ space where we can add value:



Energy

Production, development and distribution of alternative fuels and net zero GHG emission sources of energy



Mobility & Transport

Transition to electrical vehicles and other solutions for reduced GHG emissions from transportation



Food, Agriculture & Land Use

Efficient solutions to meet the increase in demand for food without increasing GHG emissions, and improving soil health



Heavy Industry

Efficient processes, materials used and products for reducing GHG emissions for manufacturing



Built Environment

Efficient construction and building operations methods

Making strategic investments through Orbia's Corporate Venture Capital Fund:



Innovates water electrolysis technology for the very large-scale production of green hydrogen

www.verdagy.com



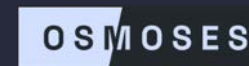
Manufactures engineered battery materials using valuable elements reclaimed from spent lithium-ion batteries

www.ascendelements.com



AI and deep learning technology for pest control process in agriculture

<https://greeneye.ag/>



Utilizes membrane technology to transform industrial chemical separations with innovative molecular filters

www.osmoses.com



Provides cloud-based stormwater monitoring platform to offer real-time data and insights to water utility industry

www.stormsensor.io

1. Source: PWC, The State of Climate Tech, 2020.



Business Groups





V vestolit
alphagary

An industry leader in the production of PVC resins, polymer compounds and derivative chemicals

Enabling solutions for:

- Clean water and sanitation
- Affordable housing and infrastructure
- Food and water security
- City-scale water management

#1 Specialty PVC producer globally²

#6 Resins producer globally

#1 Latin America

#1 Compounds in global markets served

#1 Derivatives in Mexico

\$3.5B¹

2021 Revenues
3-year CAGR: 11.8%

\$1.1B

2021 EBITDA
3-year CAGR: 28.9%

80+

Countries served

33.0%

2021 EBITDA margin
3-year average: 24.4%

28

Production sites

11

R&D centers in Mexico, U.S., UK, Germany and India

3.6K

Employees



1. All figures as of year-end 12/31/21. CAGR for 2019 – 2021.
2. IHS Markit (2022 Edition - Fall 2021 update, PVC - Capacity to produce)



Applications for Advancing Life | Robust Growth Potential



Building

PVC:
Flooring, windows, carpets, wire and cable, roofing

Derivatives:
Paint and coatings, adhesives, alumina

3.5%

CAGR 2030¹



Infrastructure

PVC:
Pipes and fittings

4.0%

CAGR 2030¹



Cleaning & Sanitation

Derivatives:
Soaps and detergents, wipes and tissues, bleach and other cleaning products

4.9%

CAGR 2025⁵



Automotive

PVC:
Artificial leather, sealants, wrappings

Derivatives:
Alumina

3.7%

CAGR 2030⁶



Water Treatment

Derivatives:
Chlorine-based products for disinfection, additives to adjust water PH

7.4%

CAGR 2029⁴



Medical & Pharmaceutical

PVC:
Blood bags, catheters, dialysis equipment, tubing, surgical gloves, oxygen masks

6.2%

CAGR 2030²



Food & Beverage

PVC:
Can coatings and films for food preservation

Derivatives:
Cardboard packaging, food additives

4.8%

CAGR 2027³

1. Future of Construction, Marsh, Guy Carpenter, Oxford Economics, September 2021, pg. 33. Housing and infrastructure.

2. Statista, Disposable medical supplies, November 2021.

3. Statista, Food market global, March 2022.

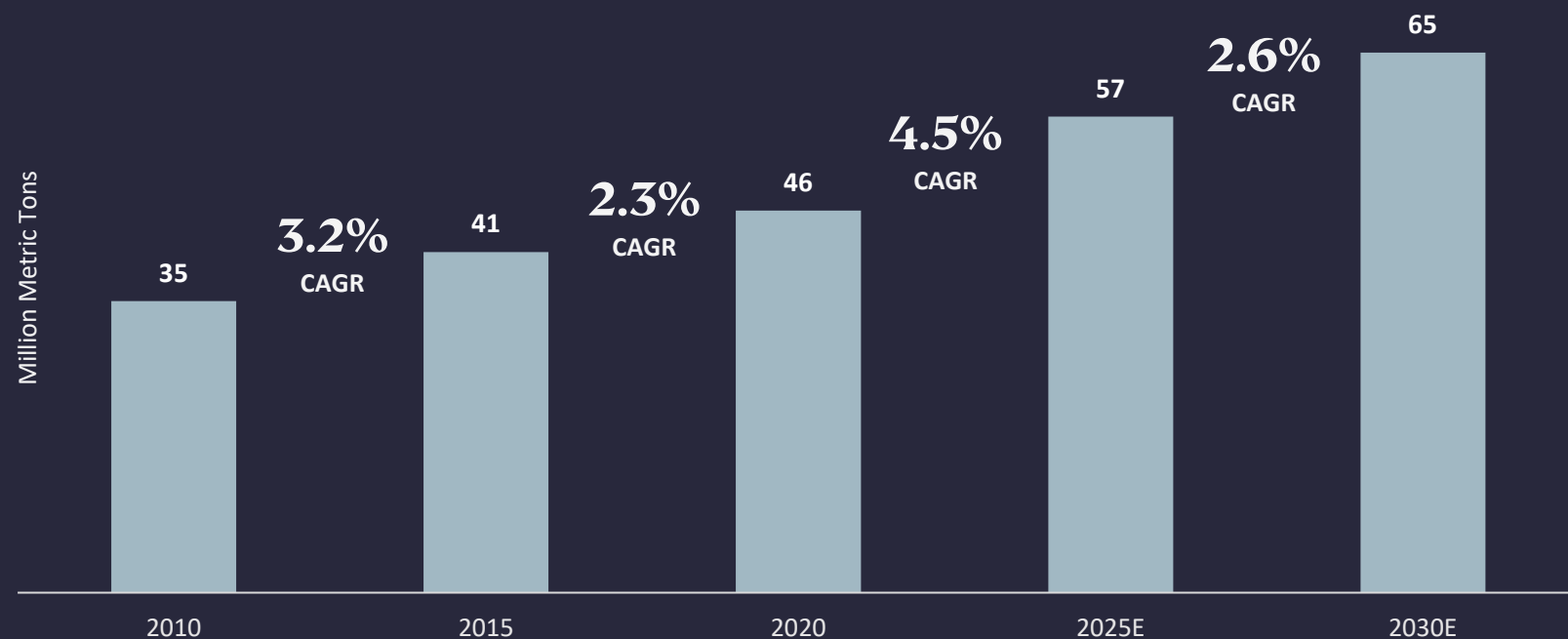
4. Statista, Water and Wastewater treatment, March 2022.

5. Statista, Global household cleaners' market, October 2021.

6. ResearchAndMarkets.com Global Automotive Market, October 2021.

Strong, Stable PVC Demand Growth Over Decades

Global PVC Demand¹ 2010 – 2030E



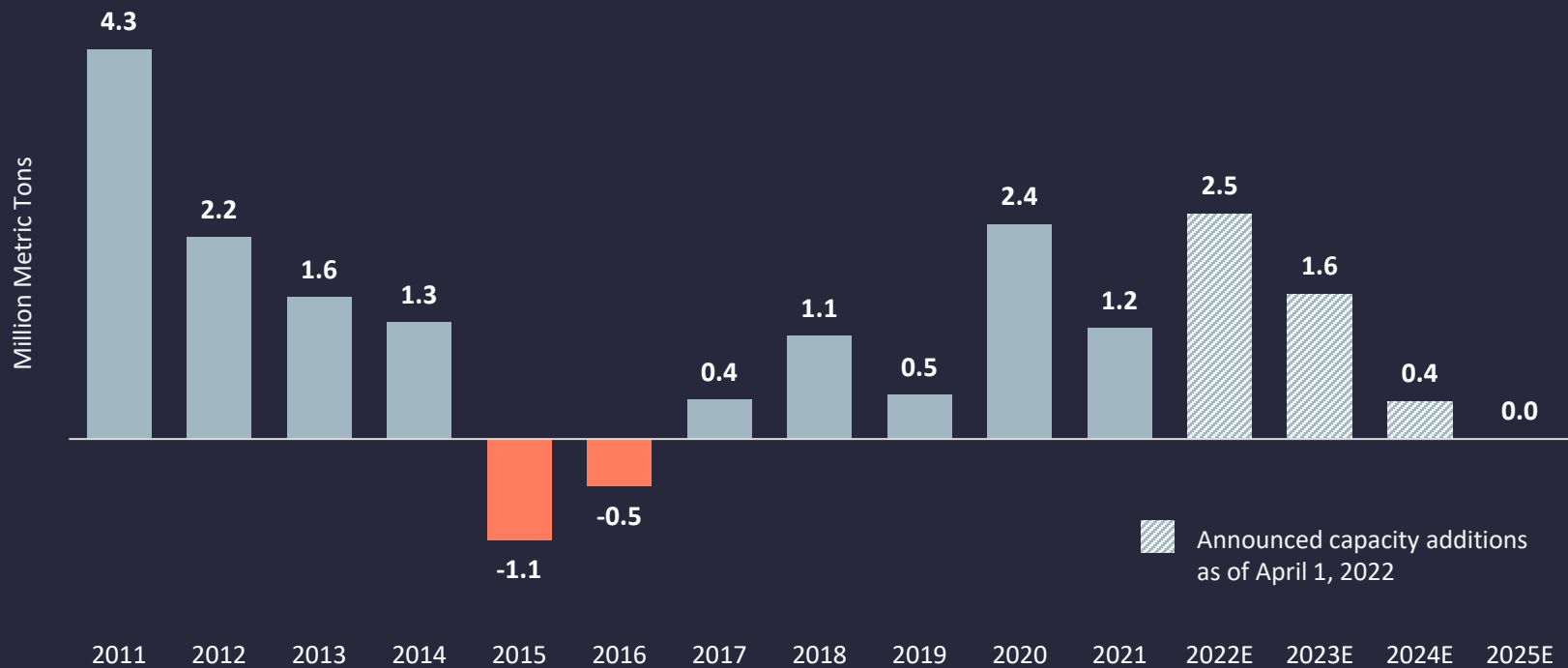
- PVC demand driven by building and infrastructure industries and global urbanization
- Demand expected to accelerate after COVID-19 pandemic and then resume long-term trends
- No other existing material offers suitable balance of performance and cost to meaningfully change long-term demand profile

3.1% Compounded annual growth rate (CAGR) 2010 – 2030E

1. IHS Markit (2022 Edition - Fall 2021 update, PVC Supply and Demand)

PVC Supply Will Remain Constrained...

Global PVC Supply¹ 2011 – 2025 Expansions & Closures



- Under-investment in new capacity in the industry over the last 10 years
- Announced expansions indicate that PVC supply additions will not keep pace with demand growth
- Aging assets and lack of investment have led to reliability issues in the industry
- China's decarbonization efforts have resulted in some acetylene-based capacity being taken offline, which is affecting global supply

1. IHS Markit (PVC - Capacity to produce by Process).

Planned Investment in the PVC Value Chain¹

Strengthening our low-cost position; security of supply and integration value to downstream businesses



1-million-ton expansion

Four year phased investment
2022 - 2026

Expanding integrated footprint

World-class chlor-alkali, VCM and PVC facilities at bottom left of supply curve

Strategic Rationale

- Supply/demand imbalance creating favorable investment conditions
- Announced capacity additions do not meet medium-term demand
- Advantaged access to raw materials on U.S. Gulf Coast
- U.S. Gulf Coast offers an excellent location to serve regional and global markets
- Capital-efficient investment to unlock significant value
- ROIC well above our cost of capital

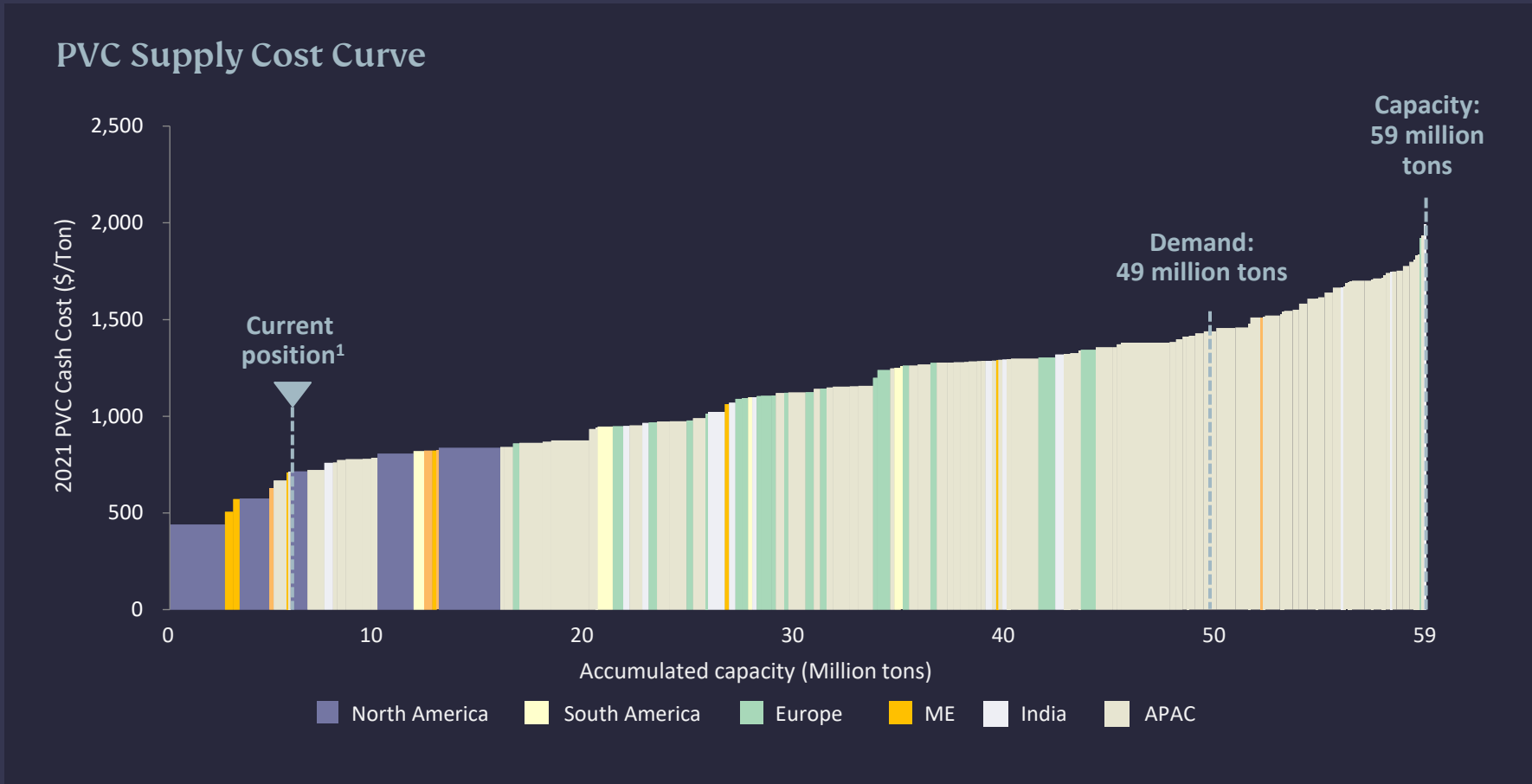
>\$650M Estimated EBITDA Contribution by 2027

- Our best-in-class technology, strong operational platform and value chain knowledge uniquely qualify us to navigate the industry's complexity
- Sustainability-driven with maximum use of clean and renewable energy sources
- Secure supply chains for Compounds, Building and Infrastructure and Precision Agriculture businesses

1. Orbia is currently investigating a planned expansion and has not made a formal investment decision as of 05/17/22.



Our Uniquely Advantaged Position Places Us at the Low End of the Industry Supply Curve



- Orbia’s integration and access to low-cost raw materials positions us at left side of the supply curve today
- Low-cost players in North America and Middle East are integrated into ethylene and chlor-alkali-VCM
- Non-integrated producers are generally subject to wide swings in raw material costs
- Many Asian producers, particularly those whose PVC is acetylene-based, are high cost and currently offline or curtailed

1. Position based on General Resins Americas. Sources: IHS Markit CCMA (Feb 24, 2022) and Vestolit databases. Considers 100% of JV ethylene integration.

Investing in Growth and Innovation

Integrated Chlor-Vinyl and PVC Capacity

- Increase of 1M mt or 70% of General Resins PVC capacity
- Mix of new investment and debottlenecking
- **Short-term:** Capital-efficient debottlenecking of existing assets
- **Medium-term:** Investment in lowest cost-integrated capacity

Specialty PVC Global Growth

- Increase of 110 kt of Specialty Resins capacity
- Expand current Specialty footprint 30% to address market growth in high-value segments
- Implementing our best-in-class technology to solve customers' needs with differentiated solutions

Low emissions process technology, with maximum use of clean and renewable energy

Targeting annual revenue growth of 6% – 8% and EBITDA growth of 8% – 10% over the next five years



Offering sustainability-based customer solutions for drinking water, sanitation, climate resilient cities and better building performance

Redefining today's pipes and fittings industry with durable products and solutions that require less construction to install

Innovating sustainable technologies for water collection and management, heating and cooling and a revolutionary road surface

Leading market share positions include:

#1 in Europe³

#1 in Latin America³

\$2,922M¹

2021 Revenues
3-year CAGR²: 7.4%

\$424M

2021 EBITDA
3-year CAGR²: 14.6%

14.5%

2021 EBITDA margin
3-year Average²: 13.0%

80K+

SKUs in portfolio

80+

Countries served
across 3 continents

56

Production sites
in 37 countries

13.0k

Employees

5

Business
units

10

Training
facilities

75

Innovators in
R&D center

Building a better future


1. All figures as of year-end 12/31/21.

2. 2019-2021 fiscal years.

3. Per company estimates.




Addressing Water and Energy Challenges

A circular image showing a large concrete pipe with a significant leak of water spraying out. The background shows a landscape with hills under a blue sky.


Cities lose up to
60%
of all pumped water
through pipe leakages¹

A circular image showing a concrete structure, possibly a sanitation facility, with a toilet visible inside. The structure is built on a dirt ground.

50%
of the people in the
developing world live
without improved
sanitation²

A circular image showing a close-up of water splashing and flowing rapidly, representing heavy rainfall.

30%
heavier rainfall due to
climate change³

A circular image showing silhouettes of construction workers on a building site at sunset or sunrise. Scaffolding and rebar are visible.

40%
of energy is consumed
in buildings⁴

1. Source: (R. Liemberger and A. Wyatt)

2. Source: UNESCO-IHE, Institute for Water Education

3. Source: When It Rains, It Pours Global Warming and the Increase in Extreme Precipitation from 1948 to 2011

4. Source: European Commission – Energy Performance of Buildings

Providing Solutions to Optimize Water, Improve Sanitation, Enhance Urban Climate Resilience and Reduce Energy Use in Buildings



Safe and Efficient Water Supply

Water Infrastructure
Hot & Cold Water
Solutions



Better Sanitation and Hygiene

Soil & Waste Products
Foul Water Management
Solutions



Climate-Resilient Cities

Stormwater Management
Systems



Better Building Performance

Indoor Climate Solutions

Investing in Growth and Innovation

Existing Europe & Latin America

- Cross-selling existing products, solutions and services
- Expanding services and advanced digital solutions
- Maintaining status as “partner of choice”
- Adding technologies via M&A, internal development, ventures and partners

Geographic Expansion

- India: 19 locations with focus on organic growth
- Indonesia: Greenfield
- Acquisition(s) to enter North American markets

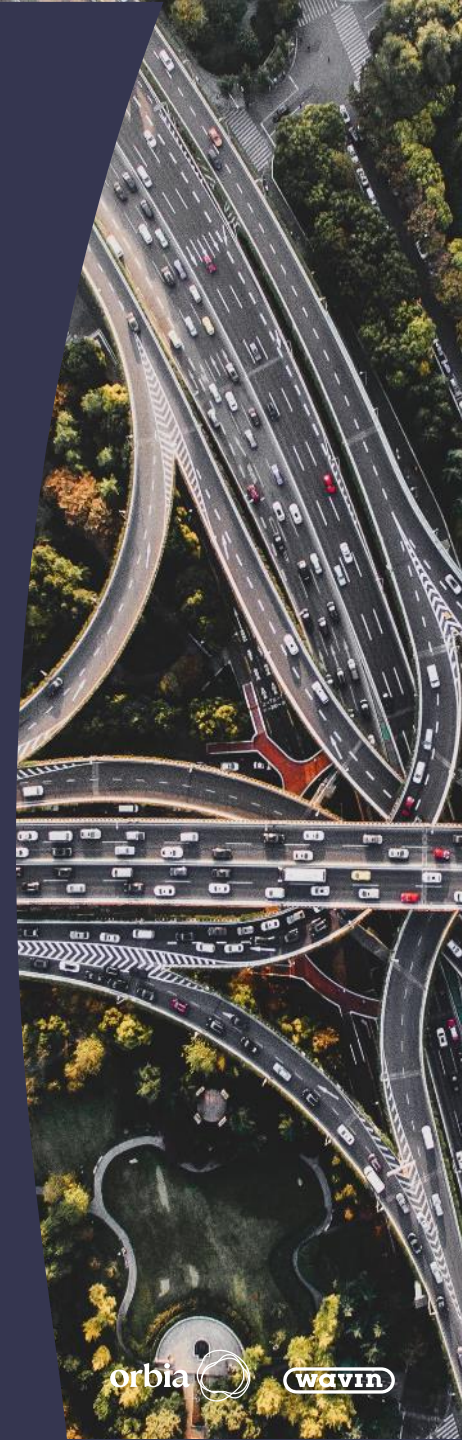
Stormwater Management

- Become true global stormwater player to aid urban climate resilience
- Complete portfolio to bring rainwater to groundwater, reuse water and reduce heat stress in cities
- Collaborative engagement with city leaders
- Creating integrated rainwater management solutions

Indoor Climate

- Niche player in residential and small commercial markets
- Fully integrated systems to address temperature, ventilation, humidity, air quality and air composition
- Interactive with home platforms like Alexa and Google Home
- Sensor-based zone control of temperature and ventilation

Targeting annual revenue growth of 5% – 7% and EBITDA growth of 7% – 9% over the next five years





Focusing on precision irrigation systems, greenhouses and digital farming technologies

- Solutions enable farmers and producers to get higher and better-quality yields while using less water, fertilizer and other inputs
- Playing a critical role in driving a food-secure future

#1 Global market share²

1. All figures as of 12/31/21; all averages and CAGR based on 2019-2021; 2021 EBITDA and EBITDA margin based on normalized EBITDA of \$171M and excludes \$25 million of unusual items.
2. Company estimates.

\$1,126M¹

2021 Revenues
3-Year CAGR: 6%

\$171M

2021 EBITDA
3-Year CAGR: 3.4%

15.2%

2021 EBITDA margin
3-Year average: 17.0%

30%

Global market share in
precision irrigation

110+

Countries
served

17

Manufacturing
plants

5k

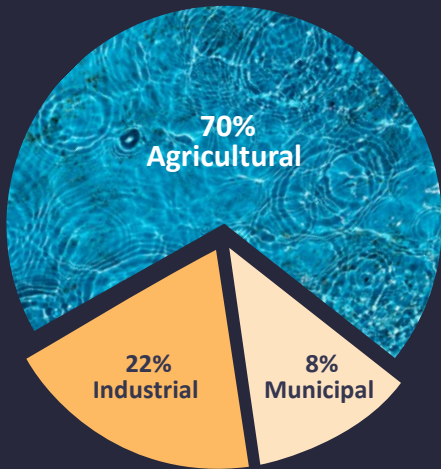
Employees

Grow more with less

Addressing Our Limited Resource Future with Precision Irrigation Solutions

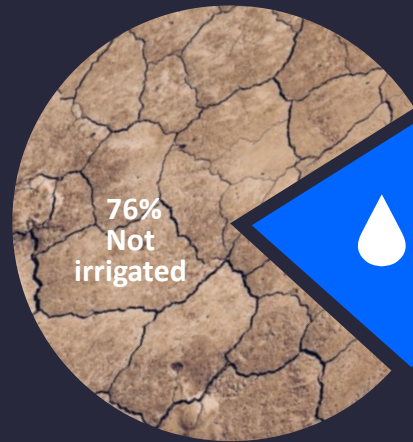
The world today:

Global water withdrawal by sector



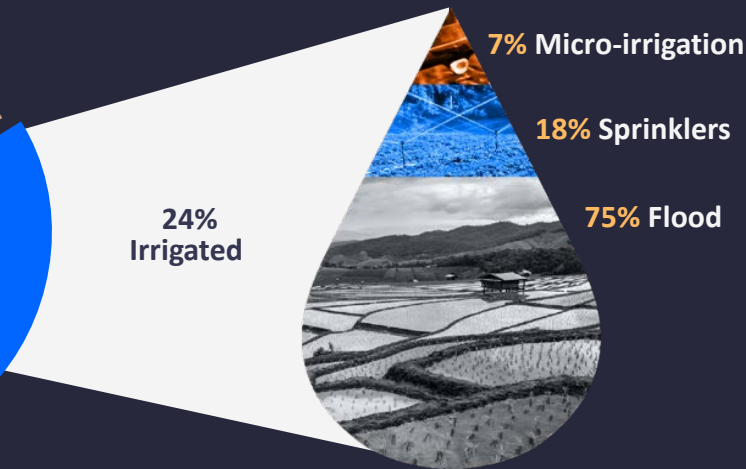
70% of world's water use goes to agriculture

Irrigated area as % of arable land



This water is used to irrigate only **24%** of arable land

Global irrigated area by method



75% of irrigated land is inefficiently watered by flood irrigation

The world in 2050¹:

10B People

60% More food needed

20% Less arable land per person

25% Less water than we need

4B Living under severe water stress

1% conversion to drip irrigation is worth ~\$6B

1. FAO Reports—The State of the World's Hland and Water Resources for Food and Agriculture-How to Feed the World in 2050.

The Advantages of Precision Irrigation



Higher and better-quality yields,
typically, 50% - 100% more¹



Reduced costs of other inputs such as crop
protection, fertilizers, labor and energy



Average of
50% water savings



Improved
sustainability

1. Various company trials.



Leveraging Leadership and Quality to Outpace Market Growth

Aligned with population growth, local food security and climate change megatrends

Precision Irrigation

- Leader in precision irrigation, expecting to expand current 30% global market share¹
- Post-COVID and over next 10 years, expect 8%–10% growth, above 3%–5% historical average²

\$3.5B

Precision irrigation market



Protected Agriculture (Greenhouse)

- Accelerating market penetration following acquisition of Gakon to become a key player
- Global greenhouse market expected to grow 7%–8%³ annually through 2027

\$2.5B

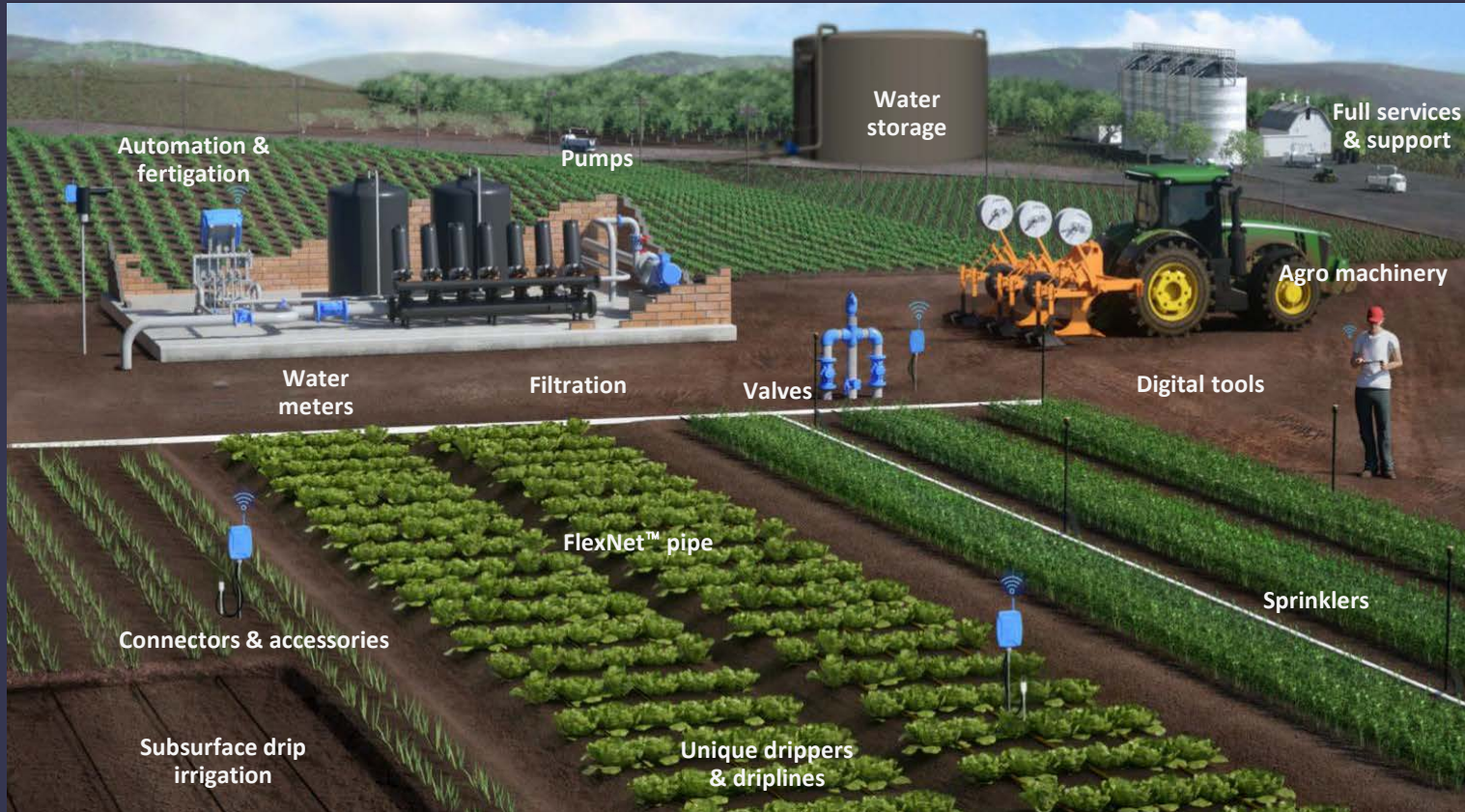
Protected agriculture market



\$6B irrigation and protected agriculture total addressable market

1. Global leader except in India (20% market share) and China (dominated by local players) 2. Per Company estimates 3. Per Company estimates.

Sustainable Competitive Advantages with Full End-to-End Solutions



- Best-in-class, broad range of **end-to-end integrated offerings**
- **Strong brand** based on reputable teams, largest distribution network, design and engineering
- **Turnkey** project capabilities
- **Unique expertise**, service and support with 130 agronomists
- **Proven track record of innovation**
 - 250 registered patents
 - 150 pending patents
 - Cutting-edge digital farming platforms

Investing in Growth and Innovation

Core Business

- Expand market share leadership above 30% and grow market leadership in traditional markets, to grow by >50% over five years
- Significant penetration into extensive crops such as corn, rice, cotton in excess of 20% growth per year
- Geographic expansion into Africa, Central Asia, China and Middle East

Services

- Shifting to services business models, including Irrigation-as-a-Service (“IaaS”) to create recurring revenue streams
- Leveraging unique precision irrigation service capability to develop mega-projects in emerging markets

Digital Farming

- At the forefront of digital farming for irrigation and fertigation
- Cloud-based, cutting-edge SaaS solution for monitoring, analysis and control
- Creating and leveraging partnerships with cutting-edge AgTech startups
- Significant growth expected to add \$100M in incremental revenue in 2027

Greenhouse Market

- Expansion expected primarily in our focus markets: North America, Middle East, China and Australia

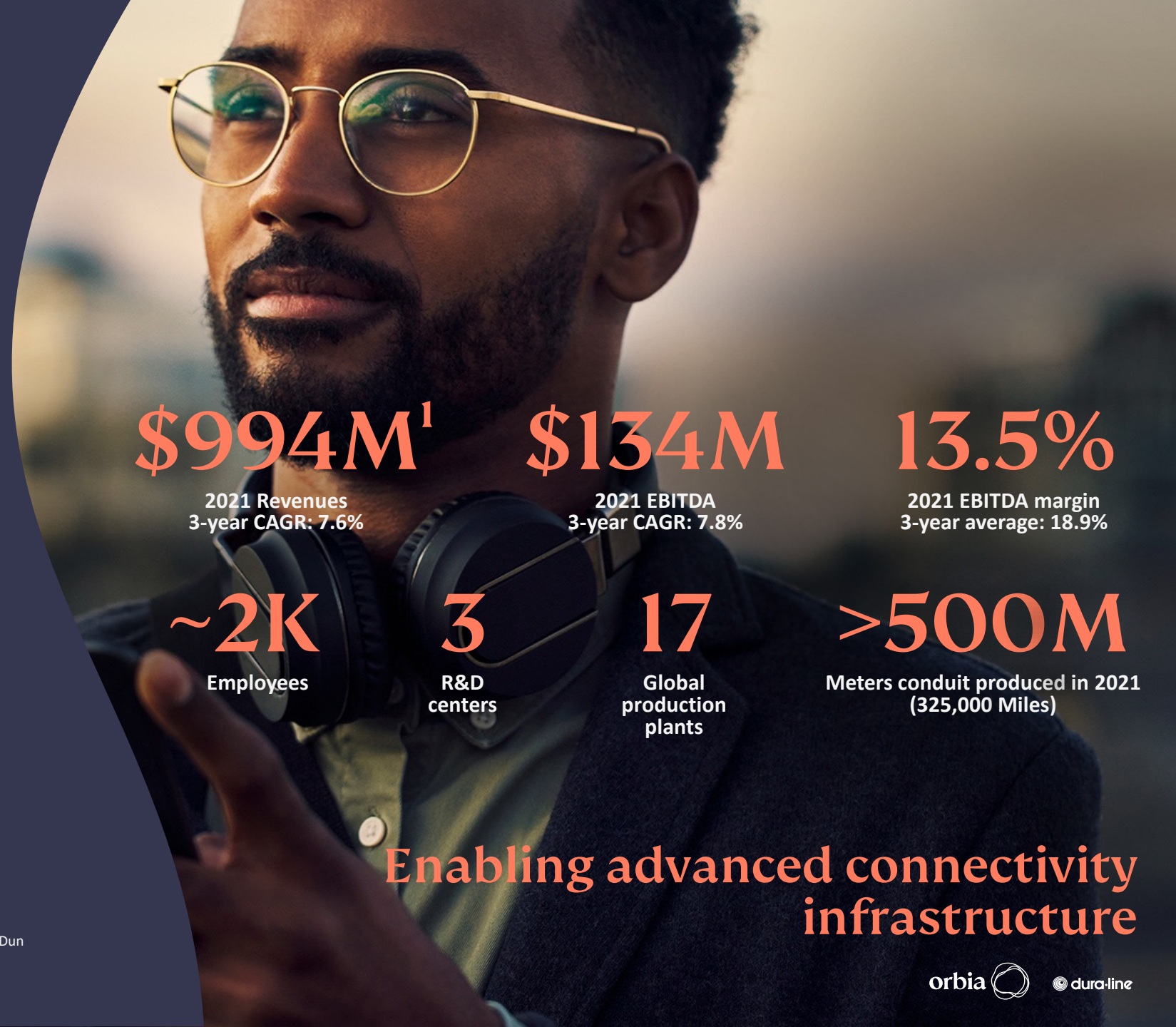
Targeting annual revenue growth of 8% – 10% and EBITDA growth of 10% – 12% over the next five years



Producing conduit, cable-in-conduit and accessories for the passive telecommunication networks infrastructure industry

Essential and innovative products and solutions create physical pathways for fiber and other network technologies that connect cities, homes and people

#1 Global market share²



\$994M¹

2021 Revenues
3-year CAGR: 7.6%

\$134M

2021 EBITDA
3-year CAGR: 7.8%

13.5%

2021 EBITDA margin
3-year average: 18.9%

~2K

Employees

3

R&D centers

17

Global production plants

>500M

Meters conduit produced in 2021
(325,000 Miles)

Enabling advanced connectivity infrastructure

1.All figures as of 12/31/21;

2.Internal analysis based on revenue data from competitors' annual reports / company filings, Dun & Bradstreet (DNB), expert interviews (Mar 2022)

Addressable Market Expanding Rapidly Driven by Investments in Connectivity

Conduit Market Driven by Demand for Fiber

Large, multi-year growth driven by need for fiber to support billions of devices with private and government-funded infrastructure

- Urban and rural broadband
- 5G cellular mobile networks
- Data centers and edge computing

Total addressable market of passive network infrastructure¹

- **\$20B in 2022 → \$28B in 2027**
- 7% growth per year globally
- +10% growth in North America

Addressable market of fiber conduit

- **\$3.5B in 2022 → \$5B in 2027**
- 8% growth per year globally
- +10% growth in North America

1. Includes passive products that are part of a Fiber to the Home (FTTH) network build including infrastructure, connectorization, fiber cabling, etc.

2. Source: RVA Market Research, CRU Group, Global Market Insights (GMI), Omdia Racks Systems, Orbia estimates.



Providing Foundational Infrastructure with Sustainable Competitive Advantages

- 50 years of market leadership and innovation
- Global presence, strategically aligned with high-growth markets
- Relationship-driven support and solutions serving largest telecom and data providers in the world (ex-China)

200+

Salesforce and Project Specialist Employees¹
Largest, most sophisticated among peers

75%

15 of Top 20 Largest Telecom Companies
in U.S. and Europe have relationships with Dura-Line

36

Net Promoter Score
Top quartile of peer group², enabled by reliability of supply, high quality products and best-in-class customer support

#1

Global Footprint³
17 manufacturing locations in highest value markets with close proximity to customers

+15 Years

Average Relationship Tenure
With largest telecom providers⁴



1. All figures as of Dec 31, 2021. 2. Network and other communications equipment net promoter score 2022 benchmarks (Customer Guru). 3. Orbia estimates; 4. Largest telecom providers defined as the top 20 North America and Europe telco and cable providers by number of subscribers.

Investing in Growth and Innovation

Core Business

- Grow revenue from \$1.0 to \$1.7B
- Expand and upgrade capacity in U.S. and Canada to capture infrastructure investments
- Expand and upgrade European footprint to capture new fiber investments on the continent
- Increase strategic accounts revenue by 20% through differentiation and mass-customization
- Increase partnerships with cloud/data center providers 2-3x faster than rest of industry

Product Line Expansion

- Shifting to 50% of higher margin advanced conduit products and accessories
- Expanding and mass-customizing of FuturePath solution to enable “dig-once”
- Adding complementary products within fiber infrastructure space through selective M&A to 10-20% of revenue

Services and Digital

- Expanding service offerings to deepen relationships with customers and increase value add to 5-10% of revenue
- Intensifying the digital customer experience to increase loyalty
- Building recurring revenue through advanced digital solutions
- Passive network design, inspection and maintenance
- Wide-area sensing

Targeting annual revenue growth of 9% – 11% and >15% average EBITDA growth over the next five years



Creating fluorine-based products, technologies and applications that advance life around the world

Fluorspar reserves ensure a secure, sustainable supply chain to enhance our day-to-day lives

- #1 Fluorspar
- #1 Medical propellants
- #1 Fluorine intermediates

1. All figures as of year-end 12/31/21; 2019-2021 fiscal years.
 2. Per third party reports and Company estimates.

\$743M¹

2021 Revenues
 3-year² CAGR: -3.8%

\$244M

2021 EBITDA
 3-year CAGR: -11.5%

32.9%

2021 EBITDA margin
 3-year average: 36.5%

18%

Production of the world's fluorspar

100%

Vertical integration

~1.5K

Employees

**From mine
 to market**



Fluorine Plays a Fundamental Role in Enhancing our Day-to-Day Lives



Infrastructure

Fluorspar is critical to cement, steel and aluminium industries



Cooling & Refrigeration

Fluorine is used in refrigerants for air conditioning and food storage



Medical Propellants

Fluorinated medical gas ensures drug stability and efficacious delivery



Pharmaceuticals

Fluorine plays a key role in life-changing drugs and anesthetics



Telecommunications

Fluorine is used in fluoropolymers and coatings for data communications



Semiconductors

High-purity fluorine is used in chips and displays



Renewables

Fluorine protects solar panels from moisture



Energy Storage

Fluorine enables lithium-ion batteries to work

Solving Customer Problems and Addressing World Challenges

Market Size
2030 CAGR

Minerals

\$2.5B
3% - 5% CAGR¹

Fluorspar



- Metspar key to quality production of steel and cement with lower carbon footprints

Chemical Intermediates

\$5B
3% - 5% CAGR

Hydrogen fluoride/aluminum fluoride



- Hydrogen fluoride is a key intermediate for semiconductors and fluoropolymers
- Aluminum fluoride is essential for the manufacturing of aluminum

Products

\$8B
3% - 5% CAGR

Refrigerants



- Leading incumbent refrigerants supplier
- Leading the journey for low carbon footprint, highly-efficient refrigerant solutions

\$10B
5% - 10% CAGR

Medical propellants (inhalers)



- Market leader with 70% global market share³
- Leading the transition to low-GWP² metered dose inhaler using Zephex[®] 152a

\$20B
>20% CAGR

Energy storage materials



- Positioning to be a key supplier of fluorinated battery materials
- Leading the technology development for recycled battery materials

1. CAGR values 2021 through 2030c; 3rd party and Company estimates. 2. Global Warming Potential. 3. Company estimates, discussions with pharma companies. 4. Angewandte Chemie (Edition: DOI: 10.1002/anie.201901381) based on Munster University study (Dr. Martin Winters).

Become a Key Materials Supplier to the Battery Market

The Energy Storage Market

>20%
CAGR

Lithium-ion battery market will grow with electric vehicle demand beyond 2030

~10%
by mass

Fluorine comprises 10% of each electric vehicle lithium-ion battery by mass

~30kg
per electric vehicle

Each electric vehicle creates demand for 30kg of acidspar

Investment Focus



Energy Storage Materials

LiPF6 and other electrolyte salts

Vertically-integrated partnership in North America, secured world-class technology with Kanto Denka

Electrolyte additives

Koflyte® additives and solvents; Silatronix acquisition for electrolyte formulation and battery testing

PVDF and electrodes

Solvay JV in the US; working to scale in leveraging Vestolit capabilities

Recycled battery materials

Technology development and commercialization internally and through external investments

New battery technologies

New battery technologies and materials; alternative lithium sources

1 Invest in Growth and Innovation

Investing in Growth and Innovation

Core Business

- Optimize and invest in minerals and chemical intermediates
- Improve the efficiency of our mine through technology advancement

Low Carbon Footprint Refrigerants

- Auto, commercial, residential and cold-chain shipping
- Recycling and reclamation

Healthcare

- Low carbon footprint propellant Zephex[®] 152a
- Licensing our formulations to pharma companies
- Explore opportunities to go downstream

Sustainable Energy

- Key materials for lithium-ion batteries
- Performance-enhancing battery additives and formulations
- Recycling of lithium-ion batteries

Targeting annual revenue growth of 10% – 12% and EBITDA growth of >15% over the next five years



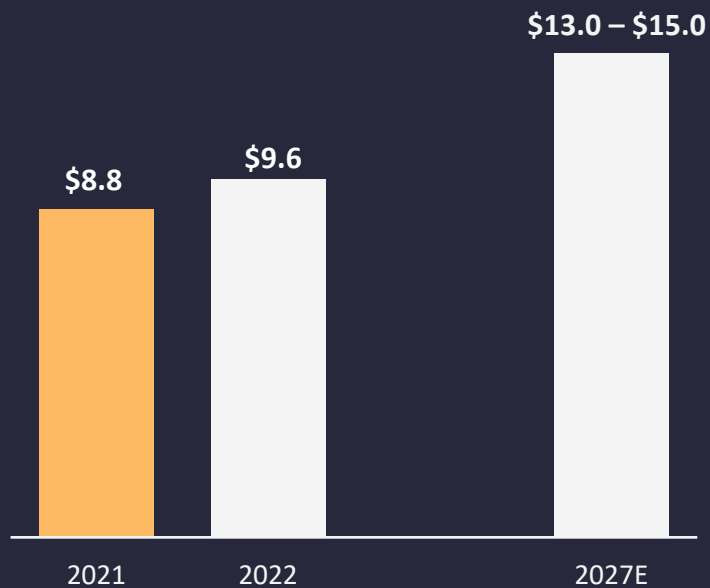


Financial Strategy

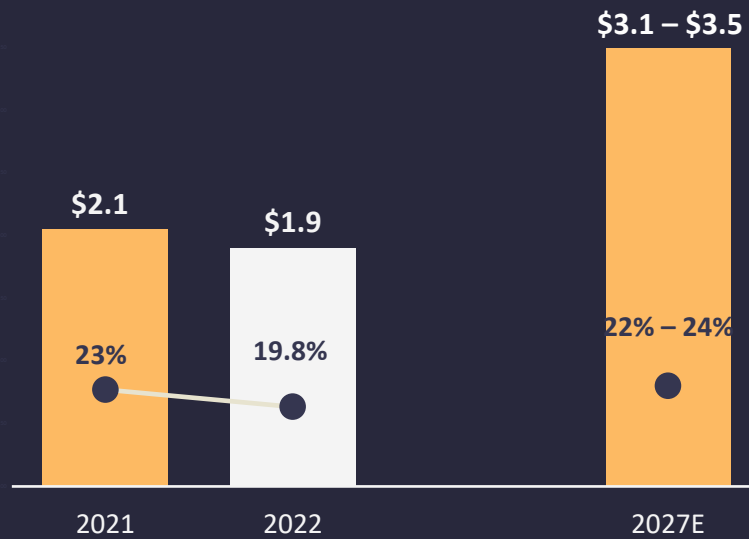


Targeting Revenue of \$13.0 – \$15.0B and EBITDA of \$3.1 – \$3.5B by 2027

Net Revenue (\$B) Historical and Target



EBITDA (\$B) & EBITDA Margin (%) Historical and Target



Driving Growth

Significant revenue growth through 2027 and beyond

Growth driven by:

- Sustainability-linked megatrends in the industries in which we participate
- Focused investments leveraging existing leadership positions and innovation
- World-class management team and disciplined execution

Investing in Growth, Realizing Synergies, Maintaining Capital and Operational Discipline Yields Outstanding Results

Polymer Solutions

- Capacity expansion
- Geographic expansion
- Functional additives

Building & Infrastructure

- Existing Europe and Latin America
- Geographic expansion
- Stormwater management
- Indoor climate

Precision Agriculture

- Core business
- Services
- Digital farming
- Greenhouse market

Data Communications

- Core business
- Product line expansion
- Services and digital

Fluorinated Solutions

- Core business
- Low carbon footprint refrigerants
- Healthcare
- Sustainable energy

Annual EBITDA Growth Target 2022-2027

8% – 10%

7% – 9%

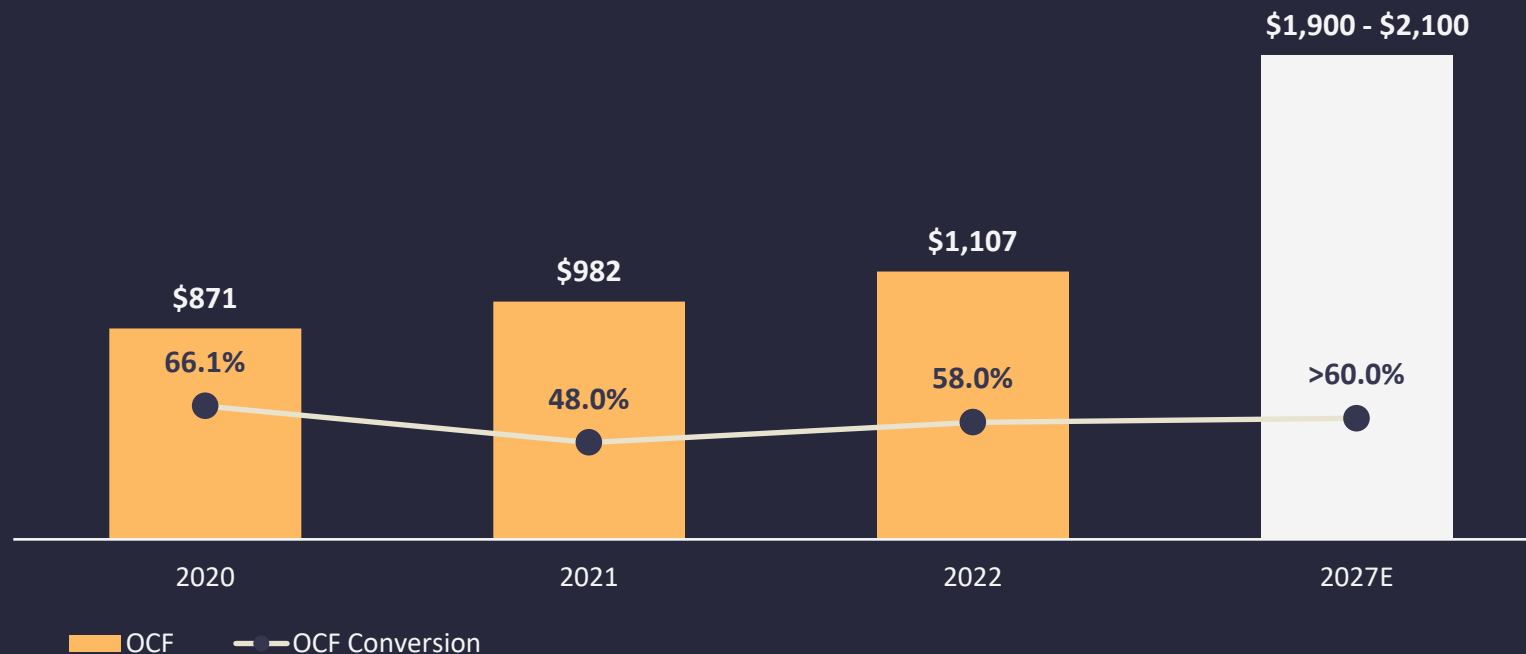
10% – 12%

>15%

>15%

Increasing Operating Cash Flow and Operating Cash Flow Conversion

Operating Cash Flow¹ (\$M) & Operating Cash Flow Conversion² (%)



Strong Cash Flow

- Operating Cash Flow expected to more than double in 5 years, by 2027
- Achieve Operating Cash Flow Conversion of >60% through 2027

Core drivers of improvement include:

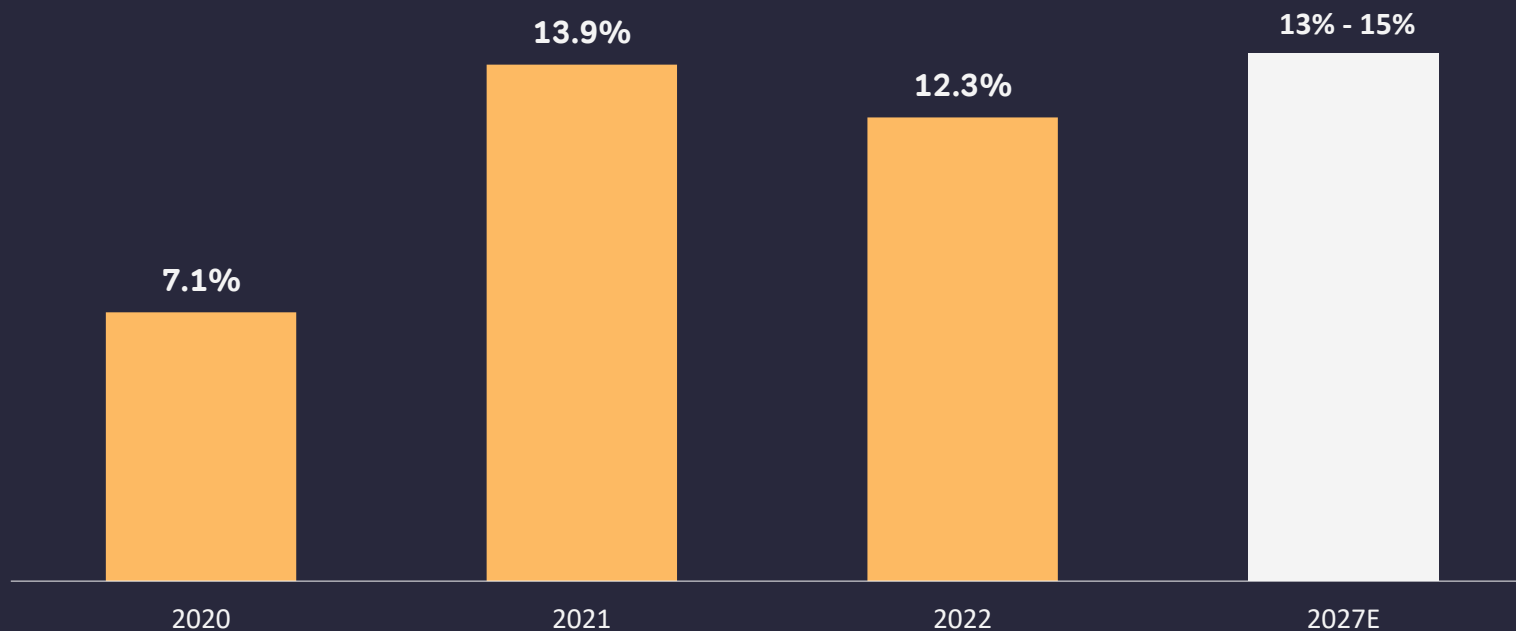
- Working capital improvements
- Efficiencies from digitalization and process improvements
- Supply chain benefits

1. Operating Cash Flow = EBITDA less interest, taxes & Δ in working capital.

2. Operating Cash Flow Conversion: EBITDA / Operating Cash Flow.

Targeting Long-Term ROIC in Mid-Teens

Historical ROIC (%) and Forecast



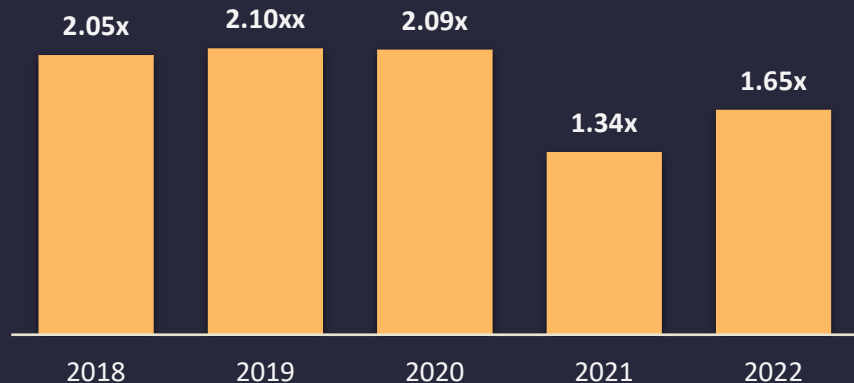
Focusing on Returns

- Targeting ROIC above 10% through investment cycle
- Longer-term ROIC target in mid-teens

Supporting Growth with a Strong, Flexible Balance Sheet

- **Target Net Debt/EBITDA: <2.5X**
- **Long-Term Debt**
 - No near-term fixed debt maturities
 - \$3.45B in long-term debt¹
- **Bank Facility**
 - Ample liquidity with \$850M in available credit under \$1B revolving loan facility
 - EUR \$750M commercial paper program, EUR \$95M outstanding¹
- **Credit Ratings**
 - Moody's: Baa3 stable outlook
 - S&P: BBB- stable outlook
 - Fitch: BBB stable outlook

Net Debt-to-EBITDA



Debt Maturities (\$M)



3.95%

Average cost of LT debt

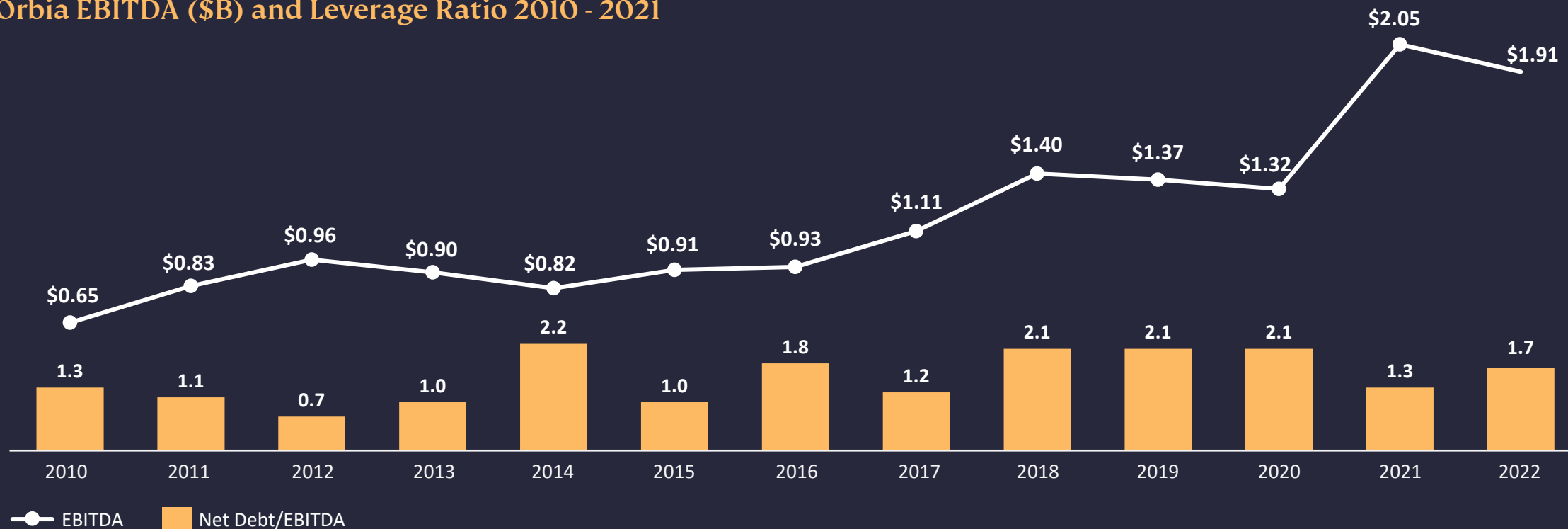
13.4 years

Average LT debt maturity

1. As of 03/31/22.

Demonstrated Ability to Grow EBITDA and Maintain Leverage Below Target Over Long Term

Orbia EBITDA (\$B) and Leverage Ratio 2010 - 2021



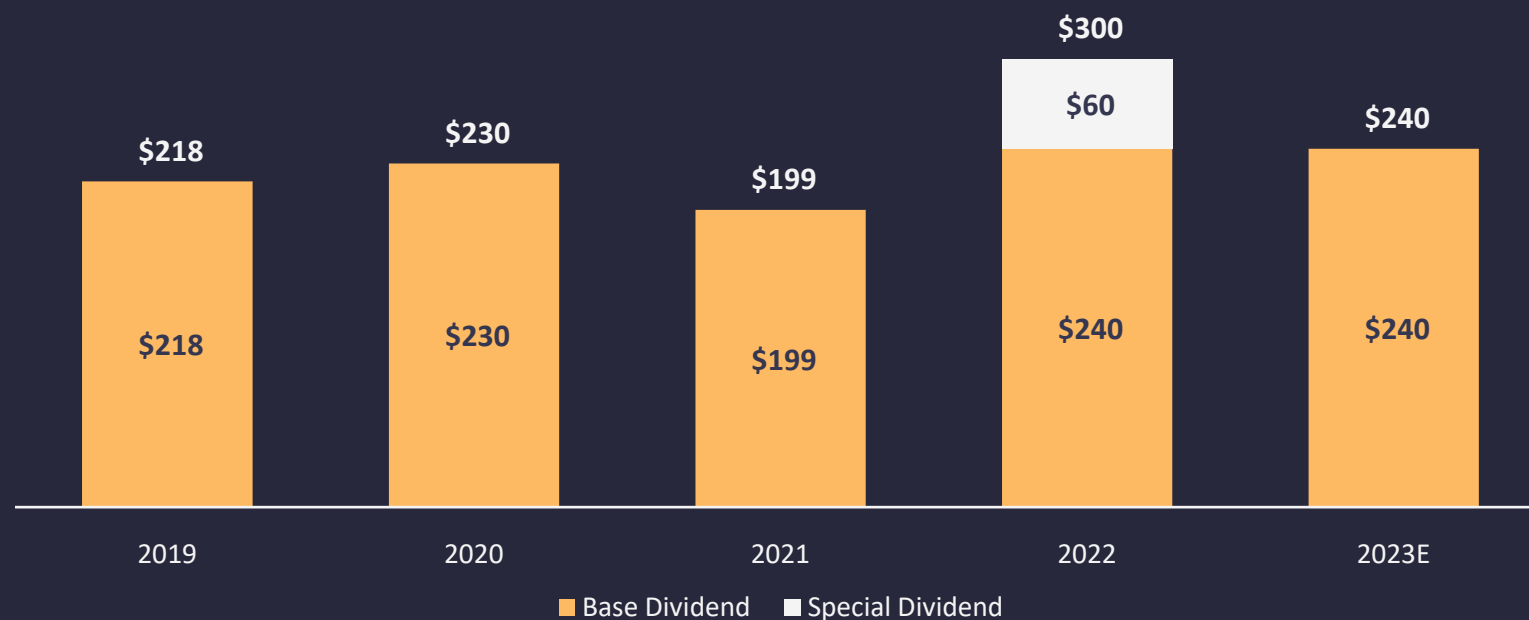
Orbia grew EBITDA organically and through acquisitions by >11% annually and maintained net leverage ratio¹ <2.5x over the last decade

1. Net leverage ratio = EBITDA/Net Debt

Returning Cash to Shareholders

\$1.1B to Shareholders 2018-2022

Orbia Dividends (in \$M)



History of Returning Cash

Consistently returned cash to shareholders since 2018

- >14% of EBITDA returned through dividends since 2018
- Average dividend yield >4%

Projected to Continue

Intend to maintain stable dividend that grows with the business

1. Orbia shareholders approved Orbia's 2022 \$240M base dividend and \$60M special dividend on 04/01/22, payable in 4 installments throughout the year.

Maximizing Returns with Disciplined Capital Allocation

Invest in Growth

Invest in Organic Growth

- Reinvest cash flow to invest in high-return growth including capacity, geographic and market share expansion

Selective, Disciplined M&A

- Acquisitions to enable speed to market or bolt-on products and technologies to enhance portfolio
- Attractive growth profile, synergies and medium-term ROIC accretive

Return Cash to Shareholders

Pay Dividends

- Regular return of cash to shareholders with dividend increases, aligned with earnings growth

Repurchase Shares

- Share repurchases while prioritizing growth investments



Operating Cash Flow Funds 75% of Our Cash Requirement Through 2027, While Maintaining Leverage <2.5x

Sources of Cash		2022 – 2027 inclusive	Uses		2022 – 2027 inclusive
Operating Cash Flow¹	\$7.8B - \$8.0B	<ul style="list-style-type: none"> Grows from \$1.1B to over \$2.0B per year 	Maintenance Capital	\$1.8B - \$1.9B	<ul style="list-style-type: none"> Increases from low level during pandemic and grows with business
Incremental Debt	\$2.8B - \$3.4B	<ul style="list-style-type: none"> Debt increases during period of investment Target <2.5x Net Debt to EBITDA over the long term 	Growth Capital	\$6.5B - \$6.8B	<ul style="list-style-type: none"> Inclusive of organic growth and small-to-medium-size bolt-on acquisitions
			Returns to Shareholders	\$2.3B - \$2.7B	<ul style="list-style-type: none"> Stable dividend grows with underlying business Maintain share buyback program while prioritizing growth investments

Our strategy enables us to invest in growth, maintain low leverage ratios and deliver stable returns to shareholders.

1. Operating Cash Flow = EBITDA less interest, taxes & Δ in working capital.

Delivering Top and Bottom-Line Growth, Industry-Leading Returns and Consistent Value to Shareholders

\$13.0B – \$15.0B

2027 Revenue

\$3.1B – \$3.5B

2027 EBITDA

22 – 24%

Long-term EBITDA margin

>60%

Operating cash conversion

13 – 15%

Return on invested capital

<2.5x

Leverage ratio

Dividends

Stable and growing

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